CHAPTER 9
AGENCY COORDINATION AND PUBLIC OUTREACH

This chapter summarizes the agency and public involvement that has been and will be conducted for the I-81 Viaduct Project.

9.1 INTRODUCTION

Agency and public involvement are an integral part of the transportation and project development processes. Accordingly, the Federal Highway Administration (FHWA) and New York State Department of Transportation (NYSDOT) have provided, and will continue to provide, many opportunities for open, collaborative, and meaningful agency and public participation throughout the environmental review process for the I-81 Viaduct Project (“the Project”).

The agency and public participation efforts for the Project have been developed in compliance with legislation and policies that guide public involvement in project development, including, but not limited to, the following:

- **National Environmental Policy Act of 1969 (NEPA)**, which requires Federal agencies to conduct the environmental review process in coordination with the public and other agencies;

- **State Environmental Quality Review Act (SEQRA)**, which requires New York State agencies to conduct the environmental review process in coordination with the public and other agencies;

- **Moving Ahead for Progress in the 21st Century (MAP-21)** Act of 2012, the Federal transportation reauthorization law, which carries forward the public involvement principles of the Safe, Accountable, Flexible, Efficient Transportation Equity Act: A Legacy for Users (SAFETEA-LU) of 2005;

- **Section 106 of the National Historic Preservation Act (NHPA) of 1966**, which requires that Federal agencies consider the effects of their undertakings on properties listed on or eligible for listing on the National Register of Historic Places. This consideration includes consultation with the State Historic Preservation Office (SHPO), the Advisory Council on Historic Preservation (ACHP), Federally recognized Native

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1 On December 4, 2015, the Fixing America’s Surface Transportation (FAST) Act was signed into law. The FAST Act builds upon and carries forward the public involvement principles of the MAP-21 and SAFETEA-LU. Since the Notice of Intent to prepare an EIS for the I-81 Viaduct Project was published in the Federal Register on August 26, 2013, prior to the FAST Act, this EIS will remain compliant with MAP-21.
American tribes, and agencies, individuals, and organizations with a demonstrated interest in the Project and its potential effects on properties of historic interest (i.e., Consulting Parties);

- **Environmental Justice.** Executive Order 12898, “Federal Actions to Address Environmental Justice in Minority Populations and Low-Income Populations,” February 16, 1994 (59 CFR Part 7629), directs Federal agencies to take appropriate and necessary steps to identify and address disproportionately high and adverse effects of Federal projects on the health or environment of minority and low-income populations to the greatest extent practicable and permitted by law. USDOT Order 5610.2(a), published April 15, 1997 and updated on May 2, 2012, sets forth the U.S. DOT policy to consider environmental justice principles in all U.S. DOT programs, policies, and activities; and FHWA Order 6640.23A, June 14, 2012, establishes policies and procedures to ensure meaningful opportunities for access to public information and public participation from communities with minority or low-income populations;

- **Title VI of the Civil Rights Act of 1964** and the Title VI regulations prohibiting discrimination based on race, color, and national origin;

- **Executive Order 13166 and Executive Order 26.** Executive Order 13166, “Improving Access to Services for Persons with Limited English Proficiency [LEP],” states that people with LEP should have meaningful access to Federally conducted and Federally funded programs and activities. Executive Order 26, “Statewide Language Access Policy,” directs executive state agencies that provide direct public services to offer language assistance services (translation and interpretation) to people with LEP;

- **Uniform Relocation and Assistance and Real Property Acquisition Policies Act of 1970,** the Surface Transportation and Uniform Relocation Assistance Act of 1987, and the New York State Eminent Domain Procedures Law, which outline the requirements for property acquisition, including targeted outreach to affected property owners; and

- **Section 4(f) of the U.S. Department of Transportation (USDOT) Act of 1966,** which requires coordination with agencies of jurisdiction for the potential transportation use of properties protected under this Act.

### 9.2 AGENCY AND PUBLIC INVOLVEMENT REQUIREMENTS

#### 9.2.1 COORDINATION PLAN

Section 6002 of SAFETEA-LU increased opportunities for the public and Federal, State, and local agencies to have active and early involvement in the NEPA process and to provide input on a project’s purpose and need, environmental study methodology, and alternatives under consideration. Section 6002 and 23 USC 139 require the development of a Coordination Plan for all highway and transit projects for which an Environmental Impact Statement (EIS) is being prepared under NEPA. Accordingly, FHWA, the Federal Lead Agency, and NYSDOT, the Joint Lead Agency, prepared a Coordination Plan to describe the process and
communication methods followed to disseminate information about the I-81 Viaduct Project, as well as to solicit and consider input from the public and other agencies.

The Coordination Plan for the Project conforms to the requirements of NEPA and specifically complies with the requirements described above. The Coordination Plan has and will continue to be in effect throughout the environmental review process, beginning with the issuance of the Notice of Intent (NOI) to prepare an EIS for the Project and ending with the Record of Decision (ROD). The plan is a flexible, “living” document that can be amended as needed during the Project environmental review process. The Coordination Plan has been posted to the Project website, www.i81opportunities.org, and has been updated as needed.

9.2.2 COOPERATING AND PARTICIPATING AGENCIES

In accordance with the Coordination Plan, FHWA and NYSDOT have identified and invited the appropriate agencies to serve as Cooperating and/or Participating Agencies for the I-81 Viaduct Project. Cooperating and Participating Agencies are responsible for identifying, as early as practicable, any issues of concern regarding the Project’s potential environmental or socioeconomic impacts that could substantially delay or prevent an agency from granting a permit or other approval.

According to Council on Environmental Quality (CEQ) Regulations for Implementing NEPA (40 CFR 1508.5), a “Cooperating Agency” means any Federal agency, other than a lead agency, that has jurisdiction by law or special expertise with respect to any environmental impact involved in a proposed project or project alternative. A state or local agency of similar qualifications or, when the effects are on lands of tribal interest, a Native American tribe may, by agreement with the lead agencies, also become a Cooperating Agency. CEQ also states (40 CFR 1501.6) that an agency may request that the lead agency designate it as a Cooperating Agency.

“Participating Agencies” are those with an interest in the project. The standard for Participating Agency status is more encompassing than the standard for Cooperating Agency status described above. Therefore, Cooperating Agencies are, by definition, Participating Agencies, but not all Participating Agencies are Cooperating Agencies. The FHWA and NYSDOT considered the distinctions in deciding whether to invite an agency to serve as a Cooperating/Participating Agency or only as a Participating Agency.

The roles and responsibilities of Cooperating and Participating Agencies are similar, but Cooperating Agencies have a higher degree of authority, responsibility, and involvement in the environmental review process. A Cooperating Agency with jurisdiction may adopt without re-circulating the EIS of a lead agency when, after an independent review of the statement, the Cooperating Agency concludes that its comments and suggestions have been satisfied. This provision is particularly important to permitting agencies that, as Cooperating Agencies, may adopt USDOT environmental documents.

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Cooperating and Participating Agencies have been and will continue to be asked to submit comments during the EIS process that summarize their jurisdiction and/or special expertise related to the Project. FHWA and NYSDOT have collaborated with Cooperating and Participating Agencies in defining the Project’s purpose and need, range of alternatives, and methodologies for documenting environmental conditions and assessing effects.

Table 9-1 lists the agencies that were invited to be involved in the Project, their role, and the reason for their requested involvement and particular responsibilities. For the I-81 Viaduct Project, certain transportation companies were invited as Participating Agencies since they have assets in the Project Area that could be affected by Project elements.

<table>
<thead>
<tr>
<th>Agency</th>
<th>Role</th>
<th>Involvement</th>
</tr>
</thead>
<tbody>
<tr>
<td>Advisory Council on Historic Preservation</td>
<td>Cooperating Agency</td>
<td>Section 106, National Historic Preservation Act; Section 4(f), U.S. Department of Transportation Act</td>
</tr>
<tr>
<td>U.S. Army Corps of Engineers (USACE)</td>
<td>Cooperating Agency</td>
<td>Section 404, Clean Water Act permit</td>
</tr>
<tr>
<td>U.S. Environmental Protection Agency (USEPA)</td>
<td>Cooperating Agency</td>
<td>Section 309, Clean Air Act, Section 404, Clean Water Act, Executive Order 11990, Protection of Wetlands</td>
</tr>
<tr>
<td>U.S. Fish and Wildlife Service*</td>
<td>Cooperating Agency</td>
<td>Section 7, Endangered Species Act</td>
</tr>
<tr>
<td>New York State Department of Environmental Conservation (NYSDEC)</td>
<td>Cooperating Agency</td>
<td>New York State environmental permits</td>
</tr>
<tr>
<td>New York State Office of Parks, Recreation and Historic Preservation—State Historic Preservation Office (SHPO)</td>
<td>Cooperating Agency</td>
<td>Section 106, National Historic Preservation Act; Section 4(f), U.S. Department of Transportation Act</td>
</tr>
<tr>
<td>Onondaga Nation</td>
<td>Participating Agency</td>
<td>Federally recognized Native American tribe; Section 106, National Historic Preservation Act Consultation, Executive Order 13175 – Consultation and Coordination with Indian Tribal Governments, Presidential Memorandum on Tribal Consultation, USDOT Order 5301.1 – Department of Transportation Programs, Policies, and Procedures Affecting American Indians, Alaska Natives, and Tribes</td>
</tr>
<tr>
<td>Syracuse Metropolitan Transportation Council (SMTC)</td>
<td>Participating Agency</td>
<td>Metropolitan Planning Organization; Consultation</td>
</tr>
<tr>
<td>CNY Centro, Inc.</td>
<td>Participating Agency</td>
<td>Central New York Regional Transportation Authority; Consultation</td>
</tr>
<tr>
<td>New York, Susquehanna and Western Railway</td>
<td>Participating Agency</td>
<td>Railroad in Project Area; Consultation</td>
</tr>
<tr>
<td>CSX**</td>
<td>Participating Agency</td>
<td>Railroad in Project Area; Consultation</td>
</tr>
</tbody>
</table>
Table 9-1 (cont’d)

<table>
<thead>
<tr>
<th>Agency</th>
<th>Role</th>
<th>Involvement</th>
</tr>
</thead>
<tbody>
<tr>
<td>Onondaga County</td>
<td>Participating Agency</td>
<td>Project county; Consultation</td>
</tr>
<tr>
<td>City of Syracuse</td>
<td>Participating Agency</td>
<td>Project city; Consultation</td>
</tr>
<tr>
<td>Town of Cicero</td>
<td>Participating Agency</td>
<td>Adjacent municipality; Consultation</td>
</tr>
<tr>
<td>Town of DeWitt</td>
<td>Participating Agency</td>
<td>Adjacent municipality; Consultation</td>
</tr>
<tr>
<td>Town of Salina</td>
<td>Participating Agency</td>
<td>Adjacent municipality; Consultation</td>
</tr>
<tr>
<td>Village of East Syracuse</td>
<td>Participating Agency</td>
<td>Adjacent municipality; Consultation</td>
</tr>
<tr>
<td>Village of North Syracuse</td>
<td>Participating Agency</td>
<td>Adjacent municipality; Consultation</td>
</tr>
<tr>
<td>Tuscarora Nation***</td>
<td>Participating Agency</td>
<td>Federally recognized Native American tribe; Section 106, National Historic Preservation Act Consultation, Executive Order 13175 – Consultation and Coordination with Indian Tribal Governments, Presidential Memorandum on Tribal Consultation, USDOT Order 5301.1 – Department of Transportation Programs, Policies, and Procedures Affecting American Indians, Alaska Natives, and Tribes</td>
</tr>
</tbody>
</table>

Notes:
* USFWS declined the invitation to participate as a Cooperating Agency for the Project (fall 2013).
** FHWA did not receive a response from CSX accepting or declining the invitation to participate as a Participating Agency for the Project.
*** In December 2017 NYSDOT was notified by FHWA that the Tuscarora Nation added Onondaga County to their area of interest and therefore, on September 13, 2018 the Tuscarora Nation was invited to become a Participating Agency and a Consulting Party for Section 106 consultation.

An initial Cooperating Agency meeting was held on October 31, 2013 at the NYSDOT Main Office in Albany, New York. Between May 2014 and April 2018, monthly teleconferences were typically held with the Cooperating Agencies. Thereafter, teleconference calls occurred on an as-needed basis. During the calls, NYSDOT updated the agencies on the progress of the Project and environmental analyses, recent and upcoming outreach activities, and the overall Project schedule. Agencies were asked for input and given an opportunity to ask questions of the Project team. In addition, a Cooperating Agency bus tour of the Project Area was conducted on July 13, 2016. A Participating Agency meeting was held on June 4, 2014 at the NYSDOT Region 3 office in Syracuse. NYSDOT presented a Project overview and discussed the development of alternatives and the schedule for public outreach activities. Meetings will continue to be held throughout the EIS process, including during the public review period for the signed Draft Environmental Impact Statement/Draft Design Report (DEIS/DDR).

Meetings were held with the USACE and NYSDEC on April 27, 2017 and October 25, 2017 to discuss potential effects on natural resources and on November 9, 2017 to discuss wetland mitigation. A meeting was held with USEPA on May 23, 2017 to discuss potential effects of...
the Project. The methodology used to initially identify wetlands within the Project Area was coordinated with USACE and NYSDEC and is documented in Appendix J.

FHWA and NYSDOT provided USACE, USEPA, and NYSDEC with a working draft of a preliminary DDR/DEIS in early 2017 for initial review and comment. The Cooperating and Participating Agencies will be notified of the availability of the signed DDR/DEIS and the Final Environmental Impact Statement/Final Design Report (FEIS/FDR) and given appropriate comment opportunities. Following the Record of Decision (ROD), the appropriate agencies will be consulted to complete any necessary permits for the Project.

9.2.3 SECTION 106 OF THE NATIONAL HISTORIC PRESERVATION ACT CONSULTATION

Section 106 of the National Historic Preservation Act (36 CFR Part 800) requires Federal agencies to take into account the effects of their undertakings on historic properties that are listed or meet the eligibility criteria for listing in the National Register of Historic Places. Section 106 includes a public participation component. The process includes providing Consulting Parties and the public with information about the Project and its effects on historic properties and seeking public comment and input. This requirement is being satisfied in coordination with the public involvement requirements pursuant to NEPA.

Members of the public with a demonstrated interest in the Project (due to the nature of their legal or economic relation to the undertaking or affected properties, or their concern with the undertaking’s effects on historic properties) may participate as Consulting Parties. For the I-81 Viaduct Project, NYSDOT, on behalf of FHWA, sent letters to the Federally recognized Native American tribes (the Onondaga and Tuscarora Nations), public agencies, preservation groups, and other stakeholders to invite them to participate as Consulting Parties. A public notice, in English and Spanish, was published in local newspapers to inform parties with a demonstrated interest to apply for Consulting Party status. Copies of A Citizen’s Guide to Section 106 Review, published by the ACHP, applications for Consulting Party status, and other information about the Section 106 process were available at public meetings, on the Project website, and at the Project Outreach Center. Through these means, parties expressed interest to serve as Consulting Parties. FHWA and NYSDOT coordinated to identify, accept, and notify interested parties of their status as Section 106 Consulting Parties. Table 9-2 identifies the Consulting Parties for the Project.
Table 9-2
Section 106 Consulting Parties

<table>
<thead>
<tr>
<th>Organization</th>
</tr>
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<tbody>
<tr>
<td>New York State Office of Parks, Recreation and Historic Preservation—State Historic Preservation Office (SHPO)</td>
</tr>
<tr>
<td>City of Syracuse</td>
</tr>
<tr>
<td>Syracuse-Onondaga County Planning Agency</td>
</tr>
<tr>
<td>Syracuse Housing Authority</td>
</tr>
<tr>
<td>Syracuse Metropolitan Transportation Council</td>
</tr>
<tr>
<td>Town of DeWitt Historical Preservation Society</td>
</tr>
<tr>
<td>Preservation League of New York State</td>
</tr>
<tr>
<td>Downtown Committee of Syracuse</td>
</tr>
<tr>
<td>Preservation Association of Central New York</td>
</tr>
<tr>
<td>AIA Central New York Chapter of the American Institute of Architects</td>
</tr>
<tr>
<td>Central New York Regional Planning and Development Board</td>
</tr>
<tr>
<td>The Erie Canal Museum</td>
</tr>
<tr>
<td>The Northside Urban Partnership</td>
</tr>
<tr>
<td>Northeast Hawley Development Association, Inc.</td>
</tr>
<tr>
<td>Onondaga Nation</td>
</tr>
<tr>
<td>Tuscarora Nation</td>
</tr>
</tbody>
</table>

A Consulting Parties meeting took place on June 29, 2016. A meeting and site visit of the Project Area with the Onondaga Nation and SHPO was conducted on July 13, 2016. Briefings were also held with the Onondaga Nation and SHPO on October 7, 2016 and June 13, 2017. NYSDOT was notified in December 2017 by FHWA that the Tuscarora Nation added Onondaga County to their area of interest and therefore on September 13, 2018 the Tuscarora Nation was invited to become a Participating Agency and a Consulting Party for Section 106 consultation.

9.2.4 SECTION 4(f) OF THE U.S. DEPARTMENT OF TRANSPORTATION ACT OF 1966 COORDINATION

In accordance with 23 CFR § 774.5, FHWA must provide opportunities for coordination and comment to the official(s) with jurisdiction over any Section 4(f) resource that may be affected by the Project as well as to the U.S. Department of the Interior (DOI), and potentially, the Department of Agriculture and the Department of Housing and Urban Development. Resources protected under Section 4(f) include public parks, wildlife refuges, and historic resources. Section 4(f) prohibits FHWA from approving the use of any Section 4(f) resource for a transportation project, except under the following conditions:

- There is no feasible and prudent alternative that would avoid the use of the Section 4(f) resource, and
- The project includes all possible planning to minimize harm to that property (23 CFR 774.3(a)).
Chapter 7, Draft Section 4(f) Evaluation, identifies and describes the potential use of Section 4(f) properties as a result of the Project and presents an analysis of avoidance alternatives. FHWA and NYSDOT will seek public and agency comment on the evaluation as part of the public review period for the signed DDR/DEIS.

The Project would require the temporary occupancy of Wilson Park, a two-acre neighborhood park that is protected under Section 4(f), during construction. The park is located on the block bordered by South McBride Street, East Taylor Street, Almond Street and the I-81 viaduct, and Jackson Street. Accordingly, NYSDOT coordinated with representatives of the agencies with jurisdiction over Wilson Park (City of Syracuse, Department of Parks, Recreation and Youth Programs, as well as Syracuse Housing Authority) to identify measures to minimize harm. Meetings were held on January 30, 2017, February 16, 2017, and May 8, 2017 to identify potential improvements that could be made to the park. NYSDOT developed potential park improvement options and provided them to the officials with jurisdiction. The City of Syracuse recommended a preferred option in correspondence dated July 27, 2017 and the Syracuse Housing Authority recommended a preferred option in correspondence dated September 11, 2017. The proposed park improvements are described in Chapter 7, Draft Section 4(f) Evaluation. Correspondence between NYSDOT and the City of Syracuse’s Department of Parks, Recreation and Youth Programs and the Syracuse Housing Authority regarding the use of Wilson Park under both the Viaduct and Community Grid Alternatives is included in Appendix N.

Section 4(f) also requires coordination with SHPO as there would be a use of historic resources for implementation of the Viaduct Alternative. The coordination with SHPO is being undertaken pursuant to the Section 106 process, as described in Section 9.2.3.

9.2.5 EXECUTIVE ORDER 12898, ENVIRONMENTAL JUSTICE

Executive Order 12898, Federal Actions to Address Environmental Justice in Minority Populations and Low-Income Populations, dated February 16, 1994, requires consideration of whether a proposed action would disproportionately and adversely affect prescribed minority or low-income groups (59 Fed Reg. 7629 [1994]). An environmental justice analysis was prepared for the Project to identify and address disproportionately high and adverse effects to environmental justice populations (see Section 6-2-3, Environmental Justice, which also provides information on the analysis methodology). Executive Order 12898 also requires Federal agencies to ensure public participation from communities with minority or low-income populations. FHWA and NYSDOT are committed to developing and using public engagement to encourage environmental justice populations to participate meaningfully from the earliest stages of the Project through its implementation.

The “I-81 Viaduct Project Memo on Limited English Proficiency Analysis and Approach” (see Appendix M) and the Syracuse Metropolitan Transportation Council’s Environmental Justice Analysis Syracuse Metropolitan Planning Area Final Report July 2012, which identified environmental justice populations, were used as early references in the public outreach program; the latter was used to determine locations for the neighborhood meetings, described below. In addition to the technical analysis to identify environmental justice populations, local
community leaders and community-based organizations (CBOs) were consulted for suggestions on how to engage additional traditionally underrepresented groups and where to hold meetings. These groups include people with limited English proficiency, elderly individuals, individuals with disabilities, transit-dependent individuals, Tribal communities, and immigrant and refugee communities.

A fundamental principle of environmental justice is to identify and prevent discriminatory effects by ensuring that social impacts to communities and people are recognized early and continually through enhanced engagement and meaningful input. FHWA and NYSDOT began their proactive efforts to ensure meaningful opportunities for public participation shortly after Notice to Proceed in August 2013, hosting a series of meetings in neighborhoods with environmental justice populations in September and October of 2013. NYSDOT provided a Project status and introduction at each neighborhood meeting, explained the scoping process, and sought the participation of attendees at the upcoming scoping meetings. Additional neighborhood meetings are described below.

Both large format meetings such as the open house and small-format meetings such as the neighborhood meetings, as well as individual, one-on-one meetings were held. Non-traditional methods (e.g., outreach at local festivals, Project team attendance at English as a Second Language classes) have also been employed. Figure 9-1 depicts the locations of select meetings, and Appendix M lists the date, parties, subject, and location of these meetings.

### 9.2.6 OUTREACH TO LIMITED ENGLISH PROFICIENT (LEP) INDIVIDUALS

Individuals who do not speak English as their primary language and who have a limited ability to read, speak, write, or understand English are considered “limited English proficient,” or LEP. Federal laws concerning language access rights and obligations include Title VI of the Civil Rights Act of 1964 and Executive Order 13166. Executive Order 13166, “Improving Access to Services for Persons with Limited English Proficiency,” was signed on August 11, 2000 and states that people with limited English proficiency should have meaningful access to Federally conducted and funded programs and activities. The Executive Order requires Federal agencies to examine the services they provide, identify any need for services to LEP individuals, and develop and implement a system to provide those services that allows for meaningful access by LEP individuals. This order references Title VI and is also relevant to environmental justice because some minorities may not speak English as a first language.

Demographic data collected from the U.S. Census Bureau, 2008-2012 American Community Survey, were reviewed to identify the primary language(s) other than English spoken in the Project Area with the goal of providing interpretation services if needed and appropriate for LEP individuals. Based on this review, as shown in Table 9-3, the primary language other than English spoken in the Project Area is Spanish. The data and plan to guide the involvement of LEP populations are summarized in the “I-81 Viaduct Project Memo on Limited English Proficiency (LEP) Analysis and Approach” (July 2014), which is included in Appendix M.
I-81 Viaduct Project


Select Meeting Locations in the Central Study Area

Project Limits
I-81 Viaduct Study Area
Community Event/ Festival/ LEP Outreach Location
Neighborhood and Community Meeting Location
Major Public Meeting Location
No Environmental Justice Population
Minority Population
Low-Income Population
Minority and Low-Income Population

Note: See Table M-1.2 for list of select meeting locations depicted here.
### Table 9-3

Common Language Groups for LEP Populations within the Project Area

<table>
<thead>
<tr>
<th>Language Group</th>
<th>LEP Population</th>
<th>% of Project Area LEP</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total Project Area</td>
<td>11,178</td>
<td>100%</td>
</tr>
<tr>
<td>Spanish</td>
<td>3,485</td>
<td>31%</td>
</tr>
<tr>
<td>Chinese</td>
<td>1,213</td>
<td>11%</td>
</tr>
<tr>
<td>African languages</td>
<td>842</td>
<td>8%</td>
</tr>
<tr>
<td>Other Indic languages*</td>
<td>733</td>
<td>7%</td>
</tr>
<tr>
<td>Vietnamese</td>
<td>676</td>
<td>6%</td>
</tr>
<tr>
<td>Other Asian languages**</td>
<td>611</td>
<td>6%</td>
</tr>
<tr>
<td>Serbo-Croatian</td>
<td>573</td>
<td>5%</td>
</tr>
</tbody>
</table>

**Notes:**
1. Other Indic languages cover those other than Hindi, Urdu, and Gujarati.
2. Other Asian languages cover those other than Chinese, Japanese, Korean, Mon-Khmer/Cambodian, Hmong, Thai, Laotian, and Vietnamese.

**Source:** U.S. Census Bureau, 2008-2012 American Community Survey.

The demographic data were supplemented by interviews with representatives of organizations serving LEP populations to better understand their needs and best ways to engage them in the EIS process. These organizations include:

- Catholic Youth Organization (Catholic Charities) – Citizenship program
- Spanish Action League
- Syracuse City School District – English Second Language program
- Syracuse University, Geography Department
- SUNY Upstate, Director of Interpreter Services
- Syracuse University, Chinese Students & Scholars Association

A “language line” service, which provides on-demand interpretation via telephone for numerous other languages, was available at the scoping meetings and at the open house. In addition, meeting advertisements offered attendees an opportunity to request interpretation services for other languages. Spanish interpreters were available at the scoping meetings, the open house, and the Stakeholders’ Committee meetings. Spanish interpreters (and in one neighborhood, a Mandarin Chinese interpreter) were available at the neighborhood meetings.

Meetings were advertised through translated flyers and e-flyers and translated advertisements published in CNY Latino, a local Spanish-language newspaper. Comment sheets in Spanish and English were distributed at meetings and other public events. In addition, Project materials, including meeting notices, meeting directional signs, a sign identifying the availability of an interpreter, job opportunities information, and a Project information card (with information about the Project Outreach Center, Project website, and toll-free hotline) also have been provided.
Spanish-speaking Project team members and a Spanish interpreter staffed an informational booth in the Central New York Festival Latino-American (held in the Westside) in August 2015, 2016, 2017, and 2018 and at La Fiera held at The Great New York State Fair in August 2017 and 2018. In addition, Project staff presented at English language and citizenship classes to provide Project-related information and answer questions of LEP individuals. Meeting dates, locations, and summary of that outreach is provided in Appendix M. Other outreach included the distribution of flyers (e.g., to notify those with LEP of public meetings) at religious institutions, cultural centers, and community centers. Prior to Project meetings, for example, flyers and posters providing meeting notifications, in English and Spanish, as well as other information, were distributed to appropriate organizations and meeting places. Project materials and meeting notifications continue to be distributed to these centers to help inform the public about the Project and encourage public participation.

In addition to the efforts described above, the Project website, www.i81opportunities.org, includes “Language Assistance” links in Spanish, Chinese, Haitian Creole, Italian, Korean, and Russian; these links provide LEP individuals with additional information regarding their rights under Title VI of the Civil Rights Act of 1964.

9.2.7 AMERICANS WITH DISABILITIES ACT OUTREACH
Public meetings have been and will continue to be held in locations that comply with the Americans with Disabilities Act (ADA) to assure that individuals with disabilities and/or who are elderly have convenient access to meetings. Public notices announcing public meetings provide instructions for requesting other special accommodations.

9.2.8 MEETINGS WITH POTENTIALLY AFFECTED PROPERTY OWNERS
The New York State Eminent Domain Procedure Law (Articles 1 through 7), or EDPL, requires the condemning agency to ensure that just compensation is paid for acquired property rights; provides an opportunity for public participation in the planning of public projects; encourages settlement of claims for just compensation; expedites payments to property owners; and establishes rules to reduce litigation and ensure equal treatment of all property owners. In accordance with this law, NYSDOT will hold a public hearing prior to any property acquisition to give any person attending the opportunity to present an oral and/or written statement. Notification of this public hearing will comply with the EDPL.

In September 2016, NYSDOT corresponded and met with individuals who were preliminarily identified as owners of buildings that may need to be acquired under the Project’s two build alternatives. During those meetings, the owners were presented with information regarding their particular site as well as written materials describing the acquisition process and the assistance available to both owners and tenants. Building owners were also sent a written invitation to attend an upcoming open house on the Project (held on October 6, 2016) and given further opportunity to meet with NYSDOT to discuss the potential impacts to their buildings.

Prior to the meetings with affected building owners described above, three meetings were held to provide an overview of the property acquisition process, relocation assistance program,
the notification process to the general public. The meetings were held on June 1 and June 2, 2016 at the Boys and Girls Club of Syracuse, the Project Outreach Center, and Assumption Parish Center. Comment sheets were available, and Project representatives were on hand to respond to questions.

9.3 AGENCY AND PUBLIC INVOLVEMENT ACTIVITIES

FHWA and NYSDOT are committed to an open, participatory environmental review process for the Project and will continue to inform and solicit early and frequent feedback from the public and from agencies; encourage open discussion of Project details and issues; and provide opportunities for comments and questions. Opportunities for public input have and will continue to occur throughout the Project and include those described below.

9.3.1 PUBLIC MEETINGS AND OPEN HOUSES

Public meetings and open houses are an important tool to keep the general public informed of the Project and to solicit input. To encourage public participation in the environmental review process, major meetings have been and will be advertised and promoted in a variety of ways, including through the use of local media (print and on-line newspapers and local news broadcasts); postings on community message boards; coordination with local and regional civic organizations; postings on the Project website and social media accounts; use of direct mail/e-mail to the Project mailing list; notices on Centro buses; notices on variable message signs on I-81, I-690, and I-481; and distribution of meeting notices throughout the Downtown, Eastside, Northside, Southside, and Westside neighborhoods.

Public meetings and open houses that have been or will be held for the Project are described below.

- **Scoping Meetings.** Scoping meetings were held on November 13, 2013 and June 26, 2014 and were attended by approximately 400 and 450 people, respectively. These meetings provided early opportunities for FHWA and NYSDOT to disseminate information about the Project to agencies and the public and to receive feedback. Each scoping meeting consisted of an informal open house and a presentation, which was given twice during the meetings. The open house portion consisted of informational displays, with Project team members available to provide information about the Project and answer questions. Sign language services were provided. Spanish-language interpreters were available. In addition, services to provide over-the-phone language interpretation upon request were offered during both meetings; interpretation services were available in 250 languages at the November 2013 scoping meeting and 119 languages at the June 2014 scoping meeting. Substantive comments raised during the scoping comment period, which ended on September 2, 2014, were summarized and responded to in the Scoping Report, which was made publicly available in April 2015.

- **Open House.** A public open house was held on October 6, 2016 at the Oncenter and was attended by approximately 525 people. The purpose of the open house was to provide up-to-date information on the Project alternatives. The open house included
numerous display boards, twenty- and fifty-scale plan view illustrations of the alternatives, recorded and live presentations, a video on bicycle/pedestrian improvements, and videos of traffic simulations, which represented traffic conditions in 2050 under the Viaduct and Community Grid Alternatives. Sign language services were provided. Spanish-language interpreters were available; in addition, services to provide over-the-phone language interpretation for 368 languages were offered upon request.

All meetings were held at the Oncenter, which was selected because it is centrally located, transit-accessible, familiar to the community, and accessible to people with disabilities (i.e., compliant with the Americans with Disabilities Act [ADA]). To encourage broad-based participation, NYSDOT employed the following techniques:

- NYSDOT provided transit and parking vouchers to meeting attendees.
- NYSDOT coordinated with Syracuse Housing Authority (SHA) to ensure that a shuttle service was provided to transport residents from SHA properties to both scoping meetings.
- Meetings were held over a five-hour period in the late afternoon and early evening to accommodate various work and other schedules.
- Project information was conveyed using a variety of presentation techniques. Meeting materials included display boards and maps; photographs and visualizations (photo renderings); and presentations, including recorded presentations that played on a loop and videos/3D animations (e.g., of simulated traffic conditions).
- Meetings included formal presentations as well as open houses, providing opportunities for direct interaction with Project staff, who were available to explain material on display boards and answer individual questions.
- Attendees were provided the opportunity to submit written comments. At the scoping meetings, stenographers were present to transcribe oral comments, which could be given either publicly during the public hearing portions of the meetings or dictated, in private, to a stenographer.

- **Public Hearing.** A public hearing will be held following the publication of the signed DDR/DEIS. The public hearing will include an open house and a presentation, as well as opportunities to submit comments on the signed DDR/DEIS orally and in writing. Interested parties will be invited to submit comments during the circulation of the signed DDR/DEIS, during the public hearing, and during the comment period, which will be a minimum of 45 days. Substantive comments submitted during the comment period, including those submitted at the hearing, will be considered and responses will be included in the FDR/FEIS.

### 9.3.2 ADDITIONAL MEETINGS

In addition to the formal public scoping meetings and open house, other meetings have been held to provide information and solicit input on the Project.
• **Project Update Presentations.** Project update presentations were given on May 1, 2014 at the Everson Museum and at the Capital for a Day event held at SKY Armory on September 30, 2015. These presentations included information and updates on the development of the alternatives and the environmental review process. Boards were on display, and Project team members were on hand to discuss the Project with members of the public. Venues for both meetings were convenient, centrally located, and transit-accessible. The meetings were accessible to persons with disabilities. Sign language services were provided. Spanish language interpreters were available.

During both events, a presentation was given and informational displays were set up for viewing by the public. Project team members were available to provide information about the Project and answer questions. Attendees were provided the opportunity to submit written comment forms. Approximately 365 people attended the Project update presentation in May 2014, and approximately 110 people attended the Capital for a Day event in September 2015. Presentations from both meetings were recorded and made available on the Project website.

• **Neighborhood and Community Meetings.** The neighborhood and community meetings are designed to give residents throughout the Syracuse region additional opportunities to learn about the Project and the ongoing environmental review process and provide written comments. The purpose of these meetings was to present information from the major public meetings in a smaller, more informal setting, with a particular emphasis on neighborhood concerns, and engage in one-on-one conversations with attendees on topics of their concern. Neighborhood meetings were held in the city, in neighborhoods with identified environmental justice populations where possible, and community meetings were held in surrounding areas.

The following strategies were used to encourage broad-based participation in the Project’s neighborhood meetings:

- In accordance with CEQ’s environmental justice guidelines, which advise the use of different meeting sizes and formats so that communications are tailored to the particular community or population, the neighborhood meetings were located in smaller facilities in neighborhoods with identified environmental justice populations.

- Meetings were held in locations where the communities typically gather. NYSDOT sought advice on meeting locations from elected officials, SHA representatives, and the City of Syracuse’s “Tomorrow’s Neighborhoods Today” (TNT) Coordinators. Based on this input, neighborhood meetings were sometimes held at more than one venue in certain neighborhoods.

- Each venue was ADA accessible and located along a pedestrian and/or transit route.

- Meetings included display boards and materials specific to the particular neighborhood or community. For example, meetings in the Southside included before-and-after simulations of the alternatives from different vantage points in the
neighborhood. Meetings in the Northside included simulations of the proposed ramps connecting I-81 and I-690 from Franklin and Butternut Streets.

- Project team members were on hand to discuss the Project with attendees.
- Spanish language interpreters were available.
- Sign language interpreters were available upon request.
- Attendees were offered comment sheets in both English and Spanish.

The first round of neighborhood and community meetings occurred in September and October 2013. Meetings were held in the Southside, Northside, Downtown, and Westside neighborhoods with a combined number of attendees of approximately 340. A community meeting held in the eastern suburbs (DeWitt) had 75 attendees.

The second round of neighborhood meetings took place in July 2014. This round included two separate meetings in the Northside: one was held at Dr. Edwin E. Weeks School in Hawley-Green, and the other occurred in St. Peter's Parish, which conducts outreach to Vietnamese populations. Similarly, meetings in the Southside took place in separate parts of the neighborhood, at Southwest Community Center and at Toomey Abbott Towers. The Southwest Community Center provides services to residents of an environmental justice community and functions as a central meeting place for the greater Southside. Toomey Abbott Towers, an ADA-accessible assisted living facility, was chosen as a venue site to bring Project information to a population with limited mobility. The meeting on the Westside was held at St. Lucy’s Parish Center, which provides non-denominational services to residents of an environmental justice community and functions as a central meeting place for the Westside. This round of neighborhood meetings had a combined attendance of approximately 305 people.

NYSDOT also held a community meeting in the Town of Salina on December 3, 2015, attended by approximately 45 people.

In October and November 2016, a third round of neighborhood meetings was held in the Southside, Northside, Downtown, Eastside, and Westside neighborhoods and attended by approximately 245 individuals. Community meetings were held in Skaneateles, DeWitt, and Cicero and were attended by approximately 400 individuals.

Additional meetings will be scheduled as appropriate as the Project progresses.

- **Construction Practices Meetings.** NYSDOT held a series of nine small group meetings in October 2017 with over 40 different organizations and representatives, including those representing environmental justice communities, to discuss standard protocols and procedures to avoid, minimize, or otherwise mitigate adverse construction effects, including impacts to traffic, the human environment, and the natural environment. NYSDOT solicited input on potential construction impacts and other issues related to the Project.

- **Local Hiring Advisory Meetings.** NYSDOT met with individuals and representatives of organizations that focus on job advocacy, training, and placement, including those
representing environmental justice communities. Organizations included Urban Jobs Task Force, Center for Community Alternatives, Vision for Change, Greater Syracuse HOPE, Jubilee Homes of Syracuse, Home Headquarters, Providence Services, Alliance for Economic Inclusion, Catholic Charities, Jobs Plus, SUNY EOC, Southwest Community Center, Empire State Association of Minority Contractors, Syracuse Housing Authority and Upstate Minority Economic Alliance. Meetings were held at the Project Outreach Center. The first meeting, held on September 20, 2016, was attended by representatives of 10 organizations. They discussed ideas on how best to create local jobs on the Project for those living in high poverty areas and ways NYSDOT could collaborate with these organizations to distribute information about the Project and provide training and job placement. The second meeting was held on December 1, 2016 and included representatives of more than 40 different organizations, who participated in a roundtable discussion. Topics included the categories of work needed on the Project, the skill sets and training requirements needed, and the barriers to employment particularly for minority and low-income populations. Other jobs-related meetings and events have been held throughout the Project Area, including those in census tracts with environmental justice populations, as listed in Appendix M.

- **Small or Individual Meetings.** FHWA and NYSDOT have held and will continue to hold smaller group or individual meetings on the Project's status and progress and to receive input and comments. Efforts have been and will continue to be made to hold individual and group meetings with elected officials; representatives of county and municipal governments and regional agencies; the residential, business, and commuter communities; special interest groups; and individuals, as appropriate. To date, small or individual meetings have included:

  - Briefings of elected officials, in groups as well as individually;
  - Meetings with staff representing Onondaga County, the City of Syracuse, Town of Salina, Town of DeWitt, and Syracuse Metropolitan Transportation Council;
  - Meetings with representatives of Centro and the New York, Susquehanna & Western Railway;
  - Meetings with advocacy groups and other interested parties (e.g., Downtown Committee, CenterState CEO, Near Westside Initiative, ReThink 81, Moving People Transportation Coalition, Central New York Community Foundation, American Institute of Architects, and others);
  - Meetings with the universities and hospitals (Syracuse University, State University of New York [SUNY] College of Environmental Science and Forestry at Syracuse University, SUNY Upstate Medical University, Crouse Hospital, Syracuse VA Medical Center St. Joseph’s Hospital);
  - Meetings with employers, such as representatives of Destiny USA, the Woodbine Group, the Pemco Group, and JWP Management;
Meetings with housing organizations and interest groups such as the Syracuse Housing Authority, Fair Housing Council, Greater Tenants Network, and CNY Chapter of the New York Civil Liberties Union;

- Meetings with local job advocates including the Urban Jobs Task Force, Center for Community Alternatives, Providence Services, CenterState CEO Worktrain, Central New York Building Trades Council, and Greater Syracuse HOPE Initiative;

- Meetings with neighborhood representatives such as the Interdenominational Ministerial Alliance, Northside UP, and Jubilee Homes of Syracuse; and

- Meetings with groups representing environmental justice communities, for example, Interdenominational Ministerial Alliance of Syracuse, Northside Urban Partnership (Northside UP), CNY Chapter of the New York Civil Liberties Union, Fair Housing Council, CNY Solidarity Coalition, Upstate Minority Economic Alliance and Dr. King Elementary School Parent Teacher Organization (PTO). Onondaga Nation, Syracuse Housing Authority, and Northside UP are also participating as Section 106 Consulting Parties.

**Community Forums.** NYSDOT has also been invited to participate in a number of community forums sponsored by others. At each of these meetings, open to the public, NYSDOT provided attendees with a Project overview and updates and provided an opportunity for attendees to submit written comments. Those forums include the following:

- City of Syracuse’s TNT city-wide meeting in August 2014;
- “Forging Our Community’s United Strength,” FOCUS Greater Syracuse Forum in May 2016;
- Syracuse Common Council Transportation Committee Meeting in November 2016;
- Southside TNT Panel Discussion in April 2017;
- Worksmart M/W/DBE Program in June 2017; and
- Dr. King Elementary School PTO in September 2017.

In addition to the meetings described above, non-traditional outreach efforts have included the following:

**Outreach at Local Festivals and Community Events.** Staff has disseminated Project-related information at festivals throughout the City of Syracuse, including:

- Central New York Festival Latino-Americano in August 2015, 2016, and 2017, where Spanish-speaking Project staff and an interpreter were present;
- Westcott Street Cultural Fair in September of 2015, 2016, and 2017;
- Juneteenth Festival in June 2017;
- Northside Festival in September 2017;
La Feria in the New York State Fair in August 2017 and 2018, where Spanish-speaking Project staff and an interpreter were present; and
- Arts and Crafts Festival, which took place outside the Project’s Outreach Center, in July of 2014, 2015, 2016, 2017, and 2018.

9.3.3 STAKEHOLDERS’ GROUPS

Several groups have been formed to provide additional forums for active public participation. These committees, chaired by NYSDOT, have been and will be briefed prior to major milestones and as needed throughout the EIS process. At this time, the following groups have been established:

- **Stakeholders’ Committee.** The Stakeholders’ Committee was formed to disseminate Project information and obtain input from a variety of stakeholders. This committee includes members of the general public (who are able to sign up for the committee on the Project website, at public meetings, and at the Project Outreach Center), elected officials, and stakeholders who represent agencies, interest groups, and organizations. The first Stakeholders’ Committee meeting took place on June 24, 2014 at the Everson Museum. Members were invited to the Capital for a Day presentation on the Project, which took place on September 30, 2015. The Committee also met on June 9, 2016 at HW Smith Elementary School.

- **Stakeholders’ Advisory Working Groups (SAWGs).** Each of the Project’s two SAWGs serves as a forum for the exchange of information, discussion of issues, and solicitation of feedback that will be taken into consideration during the development of the EIS. Membership is small enough to encourage workshop-style sessions and to explore specific issues in detail. Some members were recommended by the City and County. The groups held their first meetings in April 2014, and 24 meetings have
occurred as the EIS has progressed. SAWG meetings are held at the Project Outreach Center.

- **Sustainability Stakeholders’ Advisory Working Group.** To ensure that local perspectives are captured and the Project is aligned with the VisionCNY Regional Sustainability Plan and sustainability plans developed by Onondaga County and the City of Syracuse, a Sustainability Stakeholders’ Advisory Working Group was established. This group includes representatives of organizations that represent or advocate for sustainability, the environment, transportation choices for mobility and accessibility, social issues, and public health and human services.

- **Community and Economic Development Stakeholders’ Advisory Working Group.** This group was formed as an opportunity to partner with local business councils and other organizations to formulate ways to maximize return on investments while supporting the goals identified by CNY Regional Economic Development Council (REDC). This working group includes key business, real estate, planning, and economic development organizations that represent the public and non-profit, institutional, and private sectors active in the Project Area and throughout the Syracuse region.

- **Urban Design Technical Advisory Panel.** As part of the effort to produce high quality urban design for the I-81 Viaduct Project, NYSDOT has established an Urban Design Technical Advisory Panel (UDTAP). The panel comprises a group of design and design-related professionals with specialized knowledge and experience in urban design. Five of the members are architects and/or landscape architects and two represent the City of Syracuse. The panel's purpose and mission is to provide NYSDOT with guidance and ideas to improve, enhance, and augment the Project designs as they are being developed. Members are asked to serve in an advisory capacity to NYSDOT and provide input and ideas on the landscape, urban design elements, and aesthetics of the I-81 Viaduct Project. To date, meetings have focused on the proposed West Street and Onondaga Creek improvements (July 6, 2016), Almond Street and the potential southern gateway (August 9, 2016), proposed bicycle/pedestrian improvements and other improvements to local streets (November 17, 2016), and potential improvements north of I-690 including urban design and gateway treatments (April 18, 2017; April 27, 2017; May 8, 2017; May 24, 2017; and July 18, 2017).

- **Northside UP I-81 Work Group.** NYSDOT held a series of meetings, on March 7, 2017; March 29, 2017; April 13, 2017; and June 8, 2017, with representatives of the Northside UP I-81 Work Group to discuss potential improvements in the area between I-690 and Hiawatha Boulevard under each build alternative. Topics discussed included concerns regarding the creation of a fully directional I-81/I-690 interchange; potential concepts for the Butternut Street bridge and its relocation; the extension of and improvements to Clinton Street; treatments for Bear, Butternut, and Clinton Streets as well as Genant Drive; the potential to channel traffic to the local street grid north of I-690 rather than the highway under the Community Grid Alternative; potential alternative
modifications such as roundabouts and signalized intersections; and gateway and other aesthetic concepts.

9.3.4 OTHER PUBLIC OUTREACH TOOLS AND EFFORTS

NYSDOT used additional outreach tools to communicate with communities throughout the EIS process.

- **Project Website.** A Project website ([www.i81opportunities.org](http://www.i81opportunities.org)) is available. Visitors can sign up for the Project mailing list and Stakeholders’ Committee and submit comments and questions to the lead agencies via a “Contact Us” feature. The site has been and will continue to be updated regularly to include announcements of Project meetings and access to Project documents (e.g., meeting materials, scoping documents, Coordination Plan, and the DEIS/DDR, the FEIS/FDR, and the ROD), which are posted as they become available. Links to the Project’s Facebook page and to NYSDOT’s Twitter account and RSS feed are available from the site, and language assistance is available in Chinese, Haitian Creole, Italian, Korean, Russian, and Spanish.

- **Mailing List.** The Project mailing list, which comprises more than 4,900 contacts, was initially drawn from the contact list developed for the I-81 Challenge planning study and has been updated continually. The list includes elected officials, public agencies, stakeholder and community groups, media, and individuals. Included within the list are organizations, media, and individuals that have relevance and connections with LEP and environmental justice communities in the Project Area. The mailing list is used to distribute meeting announcements and information about the Project.

- **Project Hot Line.** A toll-free telephone number, 1-855-I81-TALK (855-481-8255), has been set up for members of the public to reach Project representatives during business hours; messages left after hours are returned promptly.

- **Project Outreach Center.** This center, located in the Carnegie building at 335 Montgomery Street in Syracuse, is centrally located in a census tract with environmental justice populations and is transit accessible. The center was opened in 2013 in conjunction with Onondaga County and the City of Syracuse to provide an additional resource for members of the public to access information, ask questions, and learn about the I-81 Viaduct Project. It was open three days a week until October 2014 and is now open Tuesday and Thursday from 11:00 AM to 2:00 PM. Two members of the Project team are available during that time to interact with visitors. Boards from recent Project meetings are on display; comment sheets and Project documents, such as the Scoping Report, and hand-outs provided at public meetings are available; and visitors are guided through the displays by Project staff.

- **Informational Materials.** Informational materials are produced at key points during the Project development process. Content has included written information on the Project (e.g., Scoping Initiation Packet, Draft Scoping Report, Scoping Report, and a Project newsletter), as well as display boards and contact information. Presentations, meeting handouts, and other materials have been developed as appropriate to keep the public informed about
Project developments. Comment sheets are made available in both English and Spanish to encourage public input at public meetings, information tables at festivals and community events, community forums, ESL and citizenship classes, and at the Project Outreach Center.

- **Media Contacts.** Press briefings and one-on-one contact with the press and media outlets have taken place as needed. Press releases are issued to communicate new Project developments. Outreach to the media has included press releases and paid print and web advertisements in local media and newspapers serving low-income, minority, and LEP communities including the Post-Standard/Syracuse.com, CNY Latino/CNY Latino.com, Eagle News, Syracuse New Times, CNY Business Journal, and The Stand.

- **Project Repositories.** Project documents are made available at several repositories including those in environmental justice areas. Local repositories enable members of the public to review Project documents, including EIS documents, and other informational materials. The Project repositories are listed Appendix M.

### 9.4 PUBLIC COMMENTS

FHWA and NYSDOT received about 1,200 public comments on the Project during the formal scoping comment period. Comments were accepted by letter, written comment form, electronic comment form, and e-mail, as well as orally at two public scoping meetings. Substantive comments were reviewed and considered, and similar comments were grouped, summarized, and responded to in the *Scoping Report* (April 2015). Many of the comments after the closure of the formal comment period were consistent with those during the initial project phase or focused on the Project alternatives, proposed modifications to alternatives, and proposed new alternatives. Key considerations raised in the comments include but are not limited to the following:

- **Project Alternatives**
  - Commenters expressed support for the Viaduct Alternative because it would: maintain the interstate or the existing alignment of I-81 through the city for high-speed travel to and through the city; minimize traffic (including truck traffic) on local streets; improve safety; maintain business opportunities; maintain connectivity between points north and south of the City; maintain highway redundancy; support existing land use and economic development patterns and maintain efficient access to important destinations (e.g., airport, Destiny USA, University Hill, and medical centers); maintain efficient connectivity within the transportation network; maintain efficient vehicle access to hospitals; reduce air pollution; be cost-effective; not make previous maintenance costs in vain; maintain views of the City and surrounding area from the elevated vantage point of the viaduct; provide greater safety for pedestrians and bicyclists by minimizing conflicts with traffic; and foster pedestrian and bicyclist connectivity between neighborhoods.
Commenters expressed opposition to the Viaduct Alternative because it would: act as a barrier and divide neighborhoods; require substantial building acquisitions; diminish economic vitality; be visually unappealing; not be cost-effective; not minimize traffic noise; and increase travel speed.

Commenters expressed support for the Community Grid Alternative because it would: enhance economic vitality, livability, and sustainability and provide the greatest potential for economic development; improve pedestrian and bicycle access; be the most cost-effective option, both in the near and long term; reduce property acquisitions; reduce impacts to historic buildings; enhance connectivity and community cohesion; provide opportunities for improving the local street grid; route through traffic along I-481 while traffic destined for Downtown would use the street grid; have minimal increases in travel time; and enhance vehicle safety.

Commenters expressed opposition to the Community Grid Alternative and the re-routing of I-81 along I-481 because it would: diminish access to businesses in Downtown and the Westside; send vehicles on city streets and through residential neighborhoods; increase travel times and fuel consumption for through travelers and commercial truck traffic; increase truck traffic through Finger Lakes communities; result in greater air pollution; compromise commercial and industrial development in outlying areas; reduce the number of passers-by stopping in or experiencing the City; create sprawl along the newly designated I-81, contrary to smart growth initiatives; reduce investment in Downtown and focus more along the re-routed I-81; result in congestion on Almond Street; be unable to accommodate Carrier Dome traffic; provide dangerous raceways in an urban area; cause congestion on surrounding highways (e.g., I-481 and I-690) and interchanges and ruin surrounding suburbs; create wide boulevards difficult for pedestrians and bicyclists to cross, which would not improve connectivity; and reduce highway redundancy.

Commenters expressed support for the Access Syracuse/Tunnel-Hybrid and other underground alignment concepts because they would: maintain routes and provide easy access; provide an opportunity to redevelop and revitalize the City; provide safer travel in winter weather; not reroute traffic to I-481; and provide the benefits of both a tunnel and street level alternatives.

Commenters expressed opposition to the Access Syracuse/Tunnel-Hybrid and other underground alignment concepts because they would: generate fumes; be costlier to build and maintain; provide limited access to Downtown and hospitals; have a long construction period; and incur significant property impacts.

Several new alternatives were proposed and considered, including:

- Modified Sperry Alternative (Shortened T-4)
- Two Boulevards and a Bridge Alternative (Moneti Alternative)
- Rethink I81 Alternative
- Access Syracuse Plan and other tunnel concepts
• Alternatives Design
  - Commenters expressed support for the installation of new ramps between eastbound I-690 and northbound I-81 and between southbound I-81 and westbound I-690, which would provide direct connections, unavailable today, between the two interstates. They cited improvements in travel time and elimination of the need to exit the highway and travel city streets.
  - Commenters expressed opposition to these new connectors because they would: be costly to construct; sever the connection between the Northside and Downtown, including Armory Square; impact Downtown, Northside, and Franklin Square; impact Genant Drive; and incur significant property impacts including historic structures and trees.
  - Comments were received on possible visual, real estate, and neighborhood connectivity impacts of the proposed Butternut Street bridge alignment.
  - Commenters requested additional improvements to the portion of the Project north of the I-81/I-690 interchange.
  - Commenters including the SHA, AIA, and others expressed concern about the future width of Almond Street in the Southside and pedestrian movement across and along it, as well as the partial interchange at MLK, Jr. East and embankment that would have been created under an earlier version of the Community Grid Alternative. They also expressed concern about the inclusion of a ramp next to Dr. King Elementary School and near Tucker Missionary Baptist Church.

• Construction Impacts. Commenters expressed concern about construction disruptions to businesses, emergency vehicles and medical facilities, and travelers, among others; duration of construction; associated air quality, noise, dust and particulate matter, and vibration impacts on adjacent neighborhoods; potential relocation of businesses and residents; economic impacts as a result of construction of the Project; and the need for communication throughout the construction process.

• Building Acquisitions. Commenters expressed concerns regarding the alternatives’ building acquisitions, the potential loss of tax revenue, the acquisition of historic buildings, and permanent or temporary relocations and/or displacement of businesses and residents during construction, as well as the length of time and cost associated with those relocations.

• Public Transit. Commenters expressed concerns about access to public transit, frequency of buses, transit enhancements, and park and ride facilities. They cited potential changes to bus schedules and bus routes during construction as concerns.

• Jobs. Commenters noted high unemployment rates and high levels of poverty in the City of Syracuse and suggested methods to address these issues, including imposing local hiring preferences, creating jobs on the Project for minorities and women, creating workforce development programs for low-income and minority residents (as well as on-
the-job training and journeyman and apprenticeship programs), and using DBE and MWBE compliance requirements in Project contracts.

- **Traffic and Emergency Access.** Commenters expressed concern regarding the potential increase in traffic on local streets, traffic delays, and increased travel times. Commenters also cited the importance of emergency access to hospitals and other medical facilities.

- **Neighborhood Connections and Amenities.** Commenters noted the need for enhanced pedestrian and bicycle connections and the importance of reconnecting neighborhoods. Commenters also called for maintaining community character and suggestions for protecting parkland and open space resources. Some commenters said that the viaduct is a physical and visual barrier that should be removed, while others said that it is not a barrier.

As noted earlier, comments received during the formal scoping comment period, which ended on September 2, 2014, were summarized and included in the Project’s Scoping Report, available on the Project website. Comments received after the closure of the formal comment period are summarized by category in the matrix of comments included in Appendix M, which also includes the individual submissions.

As documented throughout this DDR/DEIS, public input has been considered in the design of the Project alternatives, in the evaluation of environmental impacts, and in the development of the mitigation commitments. Examples include but are not limited to:

- As noted in Chapter 3, Alternatives, NYSDOT studied several alternatives as a result of public input, including numerous tunnel concepts.

- As a result of the suggestion that the Community Grid alignment pass beneath, rather than over, the New York, Susquehanna and Western Railway in the vicinity of Renwick Street, NYSDOT modified the alignment. It developed a new concept that shifted the alignment eastward and passed beneath the railway. In addition, the embankment between Taylor and Monroe Streets, a feature of the over-the-railway concept created by the descent of the highway from a higher grade over the railroad to a lower grade at the street surface, would no longer exist (see Chapter 3, Alternatives, for additional details about this concept).

- NYSDOT held numerous meetings with the Northside UP I-81 Working Group and the UDTAP to discuss potential improvements in the Northside, including the alignment of the Butternut Street bridge, the reconstruction and extension of Clinton Street, the Lodi Street overlook, the alignment of the Court Street bridge, and other alternative modifications as described in Chapter 3, Alternatives.

- In response to comments related to construction concerns, NYSDOT held a series of meetings to provide information on its standard construction protocols and procedures as well as potential mitigation measures specifically developed for the Project. As a result of the input received during these meetings, NYSDOT modified or added new commitments to help minimize or mitigate the adverse effects of construction activities,
as listed in Table 4-7 in Chapter 4, Construction Means and Methods. NYSDOT will conduct additional construction-related outreach throughout the Project.

- In response to concerns noted above under “Building Impacts,” NYSDOT held informational meetings about the property acquisition process and relocation assistance program in June 2016.

- To address transit-related comments, FHWA and NYSDOT modified the Project objectives to add “Maintain access to existing local bus service and enhance transit amenities within the project limits in and near Downtown Syracuse.” NYSDOT will continue to coordinate with Centro to explore the incorporation of transit amenities.

- In response to comments on jobs and the need for training, NYSDOT held several meetings with community leaders, union representatives, and workforce advocates and training organizations to devise methods to promote the use of a local workforce and develop job training programs. The meetings were located in environmental justice communities. NYSDOT has formed and will continue to share information and solicit input from an advisory group consisting of representatives of more than 50 job training, job advocacy, job placement, and workforce development organizations. As a result of their input, training programs are under way and others are being developed to provide both classroom and hands-on training for highway construction related positions. Job-related information has been available at the Project Outreach Center and at numerous public meetings and non-traditional outreach efforts. NYSDOT also attends job fairs providing information specific to categories of work anticipated for the Project.

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3 Transit amenities that may be explored could include bus stops and shelters, bus turnouts, and layover and turnaround places.